



Summary of the FSSB Board Meeting – Wednesday 4 February 2026

The FSSB Board met on 4 February 2026, with eight members in attendance

Key points of discussion included the following:

1. Conflicts of Interest

One Director declared a change in employment status on government-related consultancy work, compliant with IR35. This was noted as a continuation of previously declared interests,

2, Key Decisions and Matters Arising

FA Youth Cup Entry

The Club's FA Youth Cup place for the 2026/27 season has been reserved for the BTEC programme. This follows consultation outside the meeting and forms part of ongoing negotiations with Football Futures who deliver the BTEC programme. This is a new strategic opportunity, as the Club has not previously entered the competition.

3, Governance and Organisational Development

AGM 2026

AGM 2026 provisionally approved for 17 December 2026, subject to timely completion of audited accounts.

4. Board Skills Audit

The Board carried out a Skills Audit. Strengths included Governance, financial oversight, supporter-ownership values. Areas for development included Communications & PR, digital capability, equality & inclusion, and project management.

The Board agreed to address gaps through working groups ("pillars"), clear role outlines, targeted volunteer, student, or external support and Board development sessions

5. FSSB Vice Chair

The Board agreed to appoint Gareth Castick as Vice Chair to Tina Newall

6. Financial Position

Income is broadly acceptable; however expenditure is running above budget.

The Board agreed the need for tighter cost control through clearer budget ownership and approval controls and better visibility of the true cost of football operations

Financial information will continue to be shared with members via published P&L and balance sheet, with accompanying explanation.

7. Infrastructure, Sustainability, and Stadium

Solar Panels & EV Charging

Solar installation at Gigg Lane is confirmed to begin mid-February.

Utilities & Drainage

The Board is exploring sustainable drainage systems (SUDS). These could deliver long-term savings and be positioned as a community environmental project.

8. Communications and Member Engagement

A paper on membership, media, and communications improvements will be presented to the Board in March 2026

Ticketing is moving from TicketCo to Fanbase, improving costs, upselling, and fan experience.

The Board supported the need to improve FSSB website content and transparency. To include:

- Director profiles and role descriptions
- Regular Board-authored updates
- Clear explanations of the club and supporter-ownership structure

The Board agreed to review the Club's current Privacy Policy with a view to introduce one specifically for FSSB.

9. Strategic Planning

Work continues to develop a Strategic Plan. As an interim step, a Vision and Strategy Statement (1–2 pages) will be produced to outline short- and medium-term priorities.

10. Forward Focus

The Board remains focused on:

- Financial sustainability and cost control
- Clear governance and accountability
- Improved communications and transparency
- Supporting staff, volunteers, and long-term strategic development
- Embedding new ways of working during the current restructure